

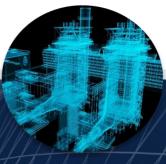
Industrial Digital Twins

LEVERAGING MACHINE HEALTHCARE















RUSTY IRVING

Digital Twin Platform Leader & Chief Engineer GE Global Research
20 MARCH 2019

Healthcare – People vs. Automobiles

PEOPLE

- You manage your 'maintenance appointments'
- You hope your doctor has your medical history with its scarce, discrete data
- You schedule appointments weeks to months ahead for non-emergencies

AUTOMOBILE

- Your car can tell you when to get an oil change, inflate the tires, add fluid, etc.
- Your dealer (and Carfax) has your data and ODB-II can provide more
- Most issues can be handled within days to a week

HEALTHCARE FOR AUTOMOBILES IS EASIER TO MANAGE.

AUTOMOBILE HEALTHCARE HAS BEEN DIGITIZED LONGER.



Healthcare – People vs. Automobiles



Healthcare ... for Humans and Machines

TODAY'S MACHINE HEALTH

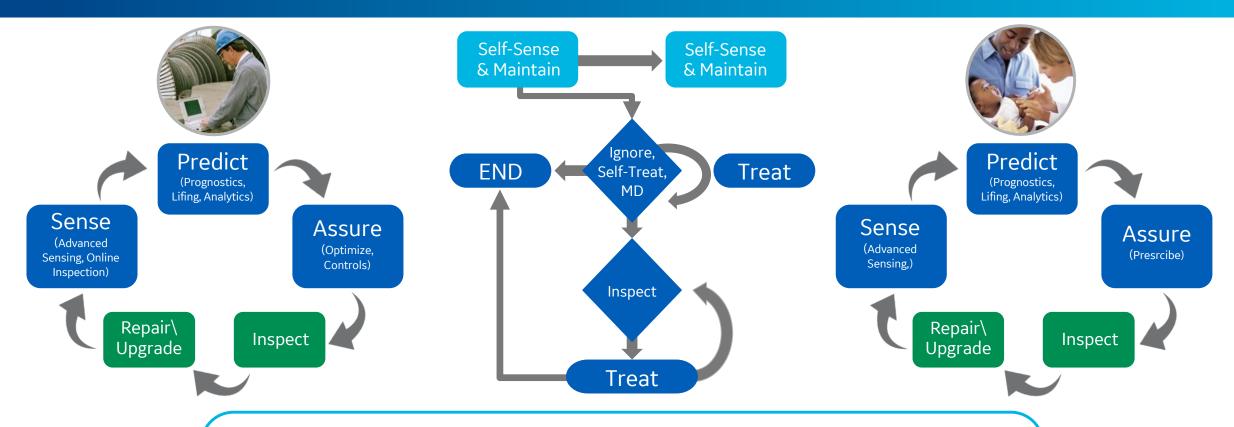
Monitoring, Diagnostics, Prognostics
Personalized Machinecare

TODAY'S HUMAN HEALTH

Healthcare System
You are the QB

FUTURE HUMAN HEALTH?

Healthcare System
Personalized Healthcare







Outline

Industrial Machine Digital Twin Defined and Explained

The Path to Digital Twin

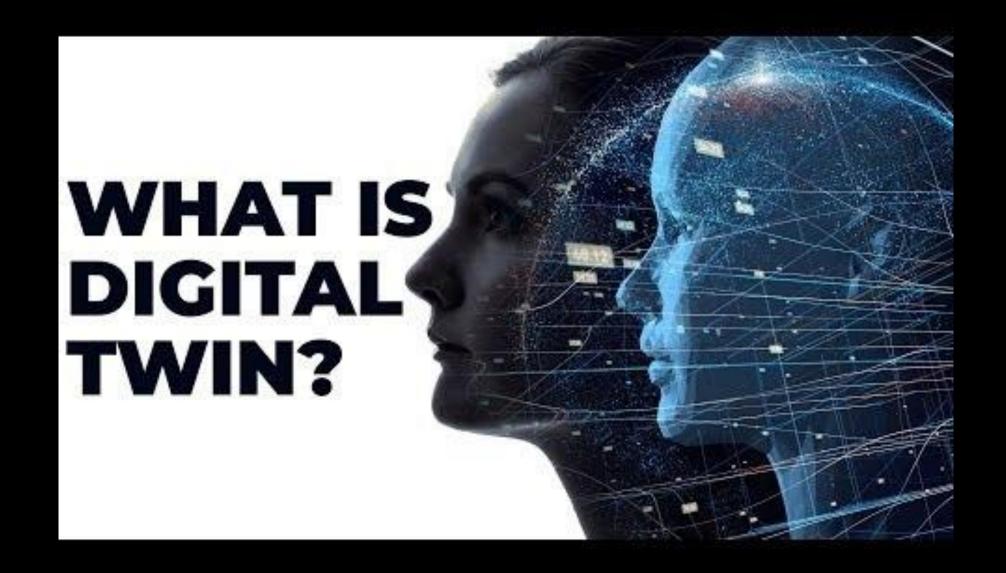
Digital Twin Examples and Impact at GE

A Human Digital Twin Example

Human Digital Twinning: Possibilities, Benefits, Implications



DIGITAL TWIN DEFINED AND EXPLAINED



GE is a pioneer in Digital Twin

Digital Twins, a name created by General Electric to identify the digital copy of an engine manufactured in their factories, are now a reality in a number of industries. They can be almost "identical" to the real thing, like in the case of General Electric engines and some modern keys where you have to take their digital twin to get a copy, or pretty accurate replicas like in case of Tesla cars or more coarse representation in case of other products.

What about us? Can we imagine a digital twin for us. Actually it is no longer science fiction





GE's path to Digital Twin



1990s

"M&D BUILD OUT"

- Systems still Reactive, answered the question?
 "What is Happening?"
- Online centers built out across GE
- CSA Cost Productivity becomes business model
- Tech: Mix of Neural Networks, Case-Based, and other



2000s

"PROGNOSTICS"

- Answered the question? "What will break?"
- Examples: Early Warning Systems
- Tech: Prior Methods, Machine Learning, Statistical



2010s

"REMAINING USEFUL LIFE"

- Answered the question?"When will it break?"
- Examples: GE Power OnLine CBM
- Tech: Prior Methods, Deep Learning, Usage Based Lifing



2015+

"DIGITAL TWINS"

- Now answering many questions: "Can I run the asset hotter?," "When should I Inspect?," "When should I replace?"
- Enables What-If Scenarios, System Optimization
- Examples: GE Power Efficiency Optimizer, GE Aviation Analytics Based Maintenance
- Tech: Prior Methods, Cloud Computing, Learning

Happened?"Tech: Rule-Based

• Examples: GETS Diesel Locomotive Diagnostics

1980s

"BREAK & FIX"

• 1st M&D Systems answered

the question? "What

RULES >>

PHYSICS AND DATA BASED MODELS >>



PHYSICS MODELS WITH LEARNING ECOSYSTEM



What is a Digital Twin?

Physical Asset

Digital Twin A **Learning** Digital Model







PHYSICS MODELS



MACHINE LEARNING

- 1 PER ASSET MODEL
- **2** BUSINESS OUTCOMES
- **3** CONTINUOUSLY LEARNS
- 4 SCALABLE
- **5** ADAPTABLE

DIGITAL TWIN INCREASES PRODUCTIVITY AND ACHIEVES
BETTER OUTCOMES FOR CUSTOMERS



5 Criteria for analytic to be digital twin

Drives business outcomes

GE's Digital Twin must drive demonstrable business value and outcomes

Per asset/Process/Person

GE's Digital twin is applied to individual assets, systems, process or person

Continuously learns

GE's Digital Twins continuously learn from new data to improve business outcomes

Scalable

GE's Digital Twins are scalable so as to be able to run millions of them

Adaptable

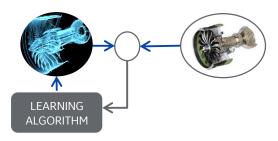
GE's Digital Twins are adaptable to other parts or asset classes, new scenarios or factors



- Revenue
- Cost
- Customer Experience









RUN MILLIONS OF TWINS



GE TO NON-GE



DIGITAL TWIN IMPACT AT GE: SUPPORTABILITY OF THE GE INSTALLED BASE OF INDUSTRIAL ASSETS

The GE installed base of industrial assets



> **34,000** UNITS



> **20,000** UNITS



> **20,000** UNITS



> **10,000**UNITS



> 200,000 UNITS

GE MANAGES OVER 300,000 INDUSTRIAL ASSETS DAILY



Transactional Service vs. Contractual Service Agreements:



Transactional Service:

Traditional Parts & Services. Based on a per incident basis.



Contractual Service Agreement:

Based on a multi-year time period. Customer pays for asset usage and transfers maintenance risk.



Services levers

SERVICES PROFIT = SERVICES REVENUE - SERVICES COST



2 | Reduce the Frequency of Servicing



KNOW EVERYTHING YOU CAN ABOUT THE ASSET



Reducing the frequency of service

EBI = Borescope InspectionCI = Combustion Inspection (Light)HGP = Hot Gas Path (Medium)MI = Major Inspection (Heavy)

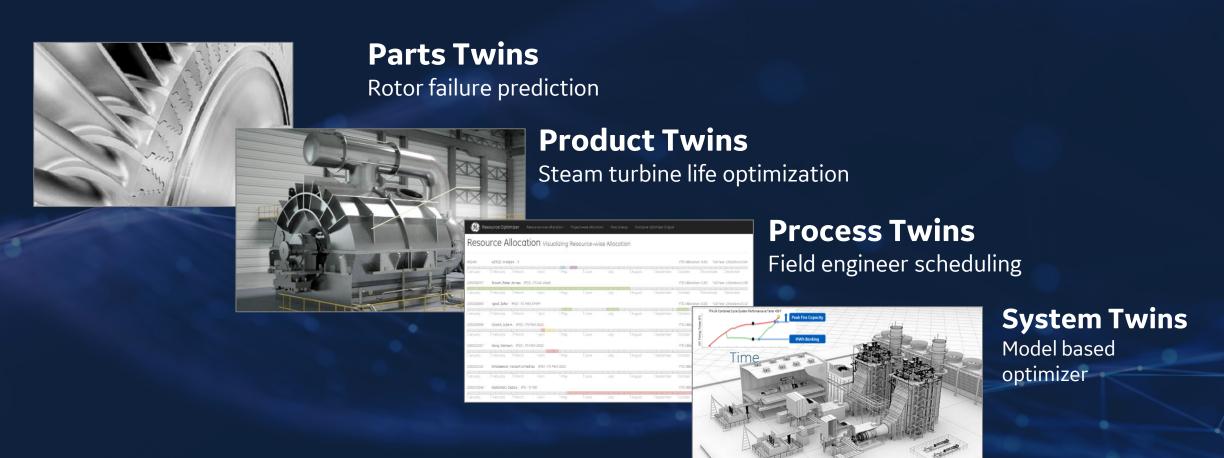
A GENERIC INDUSTRIAL ASSET EXAMPLE

Today's maintenance practice EBI EBI EBI EBI 64K MI 0K 16K CI 32K HGP 48K CI Tomorrow: Move 16K CI to 32K CI **EBI EBI EBI EBI EBI EBI** 0K **32K CI** 64K MI



REDUCE CYCLE TIME (20%)
AVOID FORCED OUTAGE (\$2MM PER OUTAGE)

1,183,547 Twins and increasing





Continuous prediction Digital Twin - Aviation engine



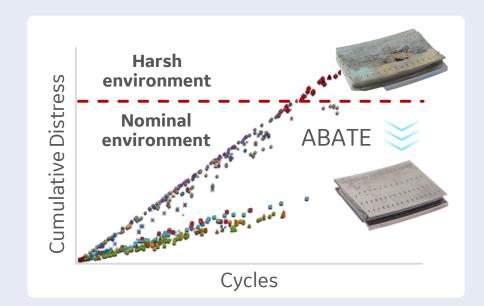


Environmental conditions
Per flight data
Prior condition





Digital Twin
Physics + AI Models



Optimized inspection time and Shop time



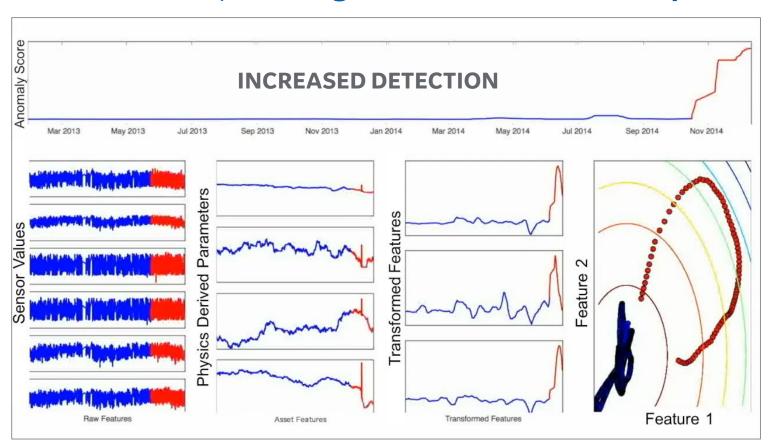
INCREASED AVAILABILITY TO CUSTOMER SAVES TENS OF \$MM IN UNNECESSARY SERVICE OVERHAULS



Increase customer value ...

Improved reliability

Sufficient early warning to avoid customer disruption



PHYSICAL ASSET



Compressor
Pressure &
temperature,
Exhaust Gas
Temperature, etc.

DIGITAL TWIN



Engine efficiency parameters, environmental data – predict probability of failure

VALUE OUTCOMES



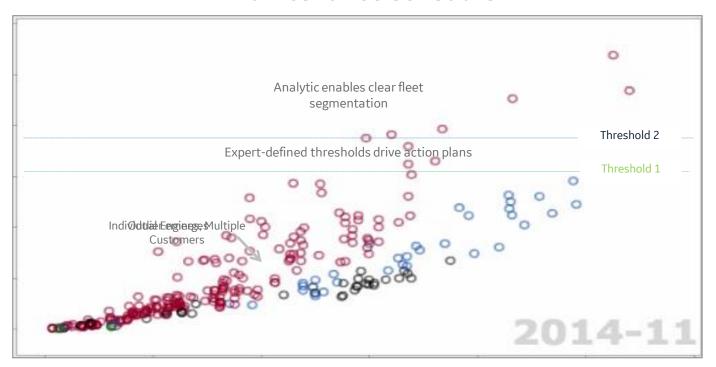
>30 days early warning of compressor issue



Increase customer value ...

Improved availability

Continuous damage prediction to manage maintenance schedule



PHYSICAL ASSET



Engine sensor data, S1 Blade Thermal Barrier Coating, etc.

DIGITAL TWIN



Operating data, and environmental data (cities pairs, hot and harsh values) - predict level of deterioration.

VALUE OUTCOMES



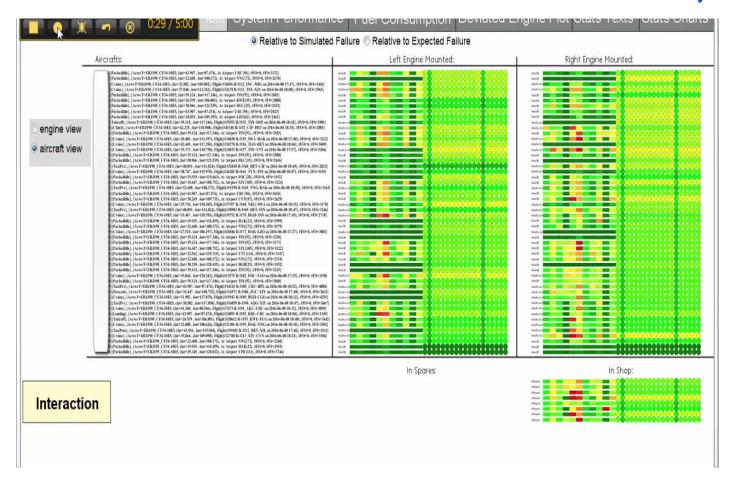
Optimal inspection schedule. **56%** planned inspection reduction



Increase customer value ...

Asset utilization and cost

Understand and create fleet conditions for business flexibility



PHYSICAL ASSET AND STATE



Engine life and performance, flight schedules, operator details - thrust, etc.

DIGITAL TWIN



MRO Service data
- Simulated
'What-if' Futures:
Operations,
Spares/MRO TAT,
Financials

VALUE OUTCOMES



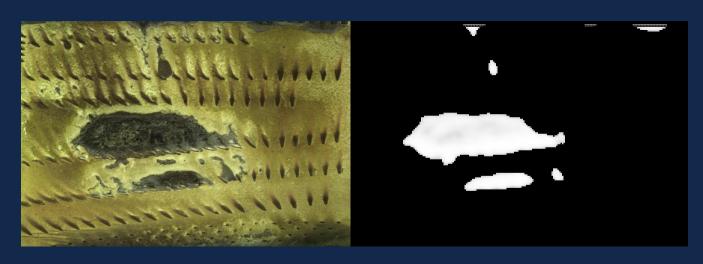
Optimal engine assignment to routes, on-wing operations and MX



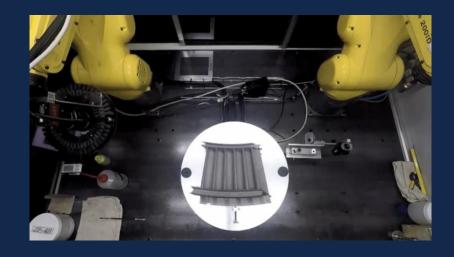
Improving data quality - Intelligent data acquisition

AUTOMATED DATA ACQUISITION TO CREATE AN AI INSPECTION ASSISTANT

Component distress ranking



FPI Robotic inspection in shops

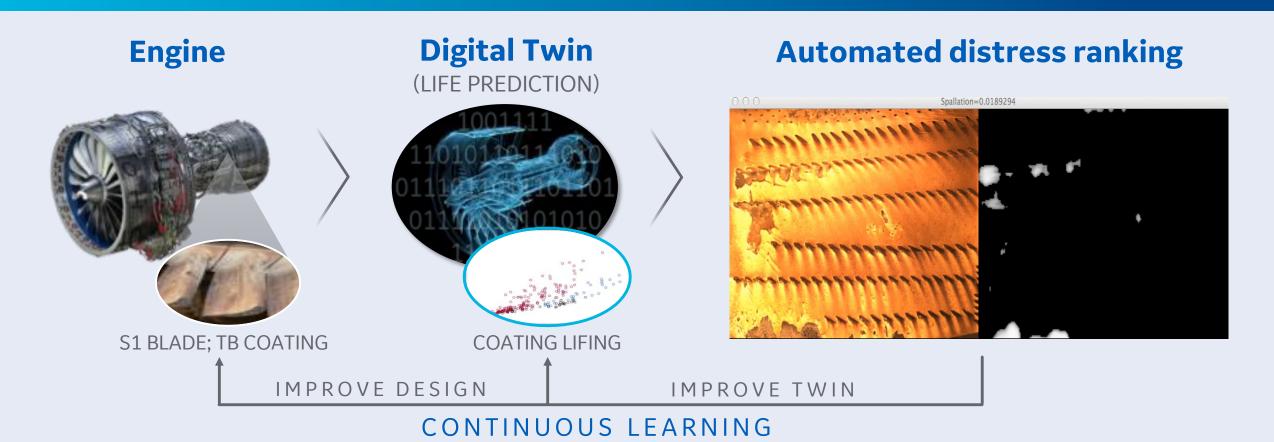


ASSISTANT FOR SCANNING, SORTING, DETECTION, CLASSIFICATION AND REPORTING IN MAINTENANCE



Improving the product - Continuous learning

Continuous learning for service and design



PHYSICAL+ AI + DATA + COMPUTING SYSTEMS FOR CONTINUOUS IMPROVEMENT



Optimization Digital Twin - 6FA Turbine CC Plant











KEY TECHNOLOGIES

Twins (gas turbines, bottoming cycle) Learning Optimizer

AUTOMATED OPTIMIZER + TWIN TARGETING 0.5% HEAT RATE IMPROVEMENT



Optimization Digital Twin - Locomotive













DIGITAL TWIN

32,000 GALLONS/LOCOMOTIVE-YEAR SAVED 174,000 TONS EMISSIONS REDUCED/YEAR



A HUMAN DIGITAL TWIN EXAMPLE

Home assurance – Providing an elder care solution for caregivers

MISSION

TECHNOLOGY

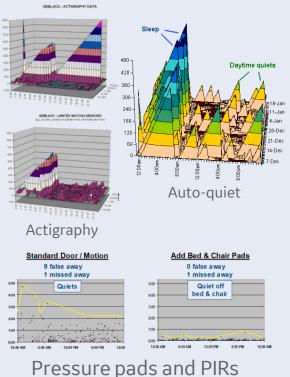
FUTURE

Reducing caregiver stress



1500 days of 24x7 data 10 homes

Sensor informatics adaptive models

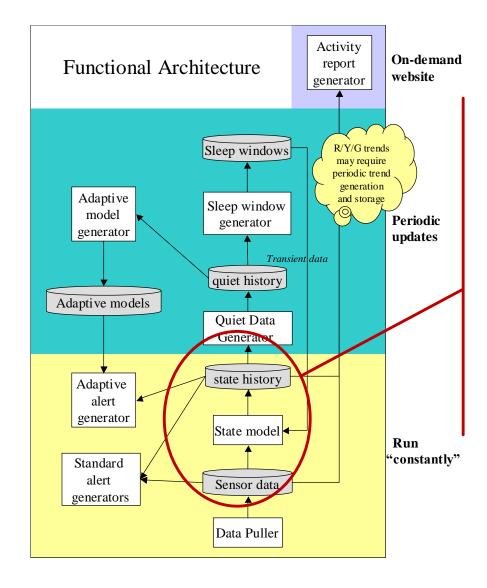


Unobtrusive health monitoring





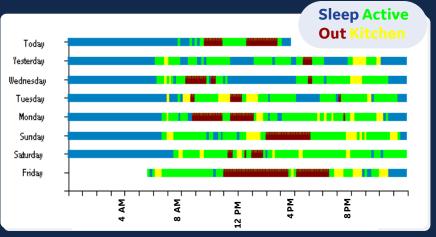
Home assurance algorithms





HOME STATUS DETERMINATION







SENSOR DATA

SENSOR	EVENT	DATETIME	ACTIVITY						
upstairs motion	opened	2003-05-27 07:31:41	Activity						
dining room motion	opened	2003-05-27 07:59:47							
kitchen motion	opened	2003-05-27 08:00:07							
silverware drawer	opened	2003-05-27 08:01:15	Kitchen						
silverware drawer	closed	2003-05-27 08:01:32							
upstairs motion	closed	2003-05-27 08:13:37							
dining room motion	closed	2003-05-27 08:16:26							
refrigerator	opened	2003-05-27 08:17:37							
refrigerator	closed	2003-05-27 08:17:52							
Waking up and going to kitchen									

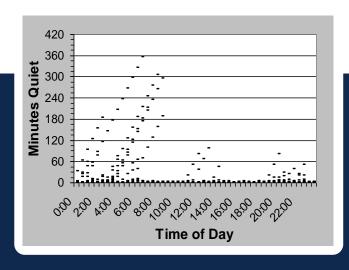
~150 messages/day

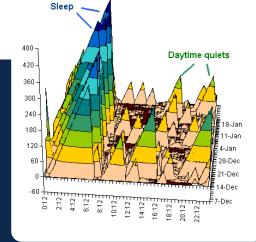
Home assurance algorithms - Automatic inactivity detection

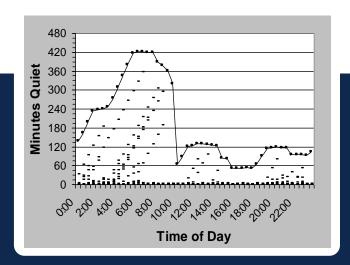
INACTIVITY IS RECORDED AND BINNED INTO INTERVALS.

Date	0:00	•••	6:00	6:30	6:00	7:00	7:30	8:00	8:30	9:00	9:30	10:00	10:30	•••	23:30
12/1	96		251	281	311	25	0	14	44	0	15	3	33		42
12/2	52		412	442	472	502	12	0	0	2	16	8	0		-1
12/3	-1		-1	-1	-1	-1	-1	-1	-1	-1	0	2	32		45

RECORDING FOR SEVERAL DAYS ENABLES ALERT LINE CREATION.







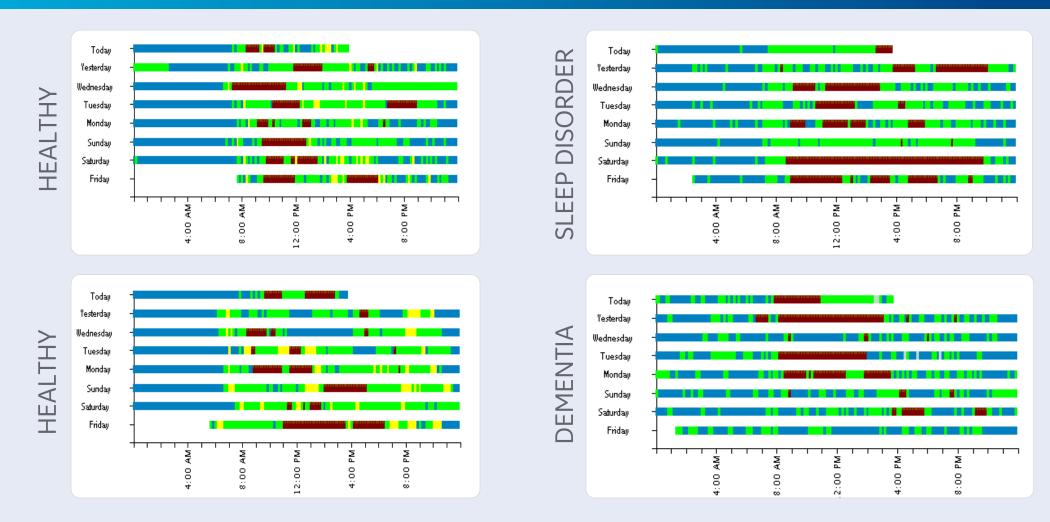
ALERT LINE OPTIMIZED USING 1000+ DAYS OF REAL DATA.



Sleep patterns

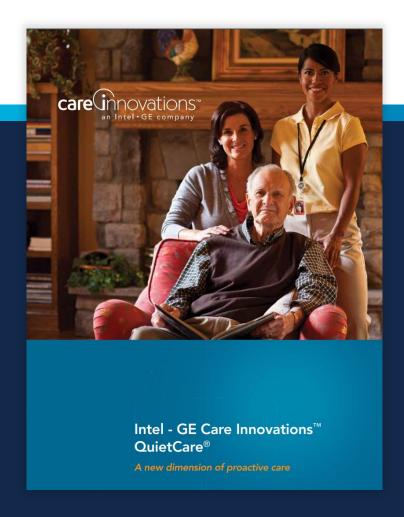


ANECDOTES FROM HOME ASSURANCE: PIR MOTION SENSOR PATTERNS SHOW BASIC HEALTH





The commercial product







Introducing an innovation in proactive care technology

QuietCare®

- Motion sensors vs. cameras
- Learns residents' daily in-home routines
- Sends alerts when out-of-the-ordinary situations occur





How proactive care works

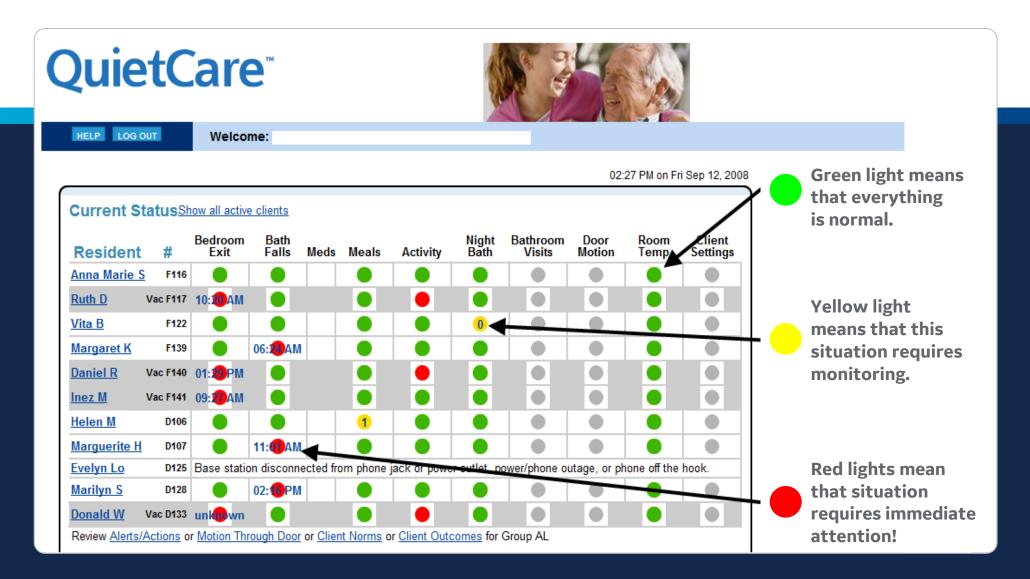
SENSORS ARE PLACED THROUGHOUT THE RESIDENCE TO TRACK DAILY ACTIVITIES.

Sensors transfer resident's data to a communicator, which then relays he information to the QuietCare server. Powerful software analyzes data and automatically establishes individualized norms.





Data reporting tools to track patients





Digital Twinning – People and machine differences

PEOPLE

- We don't have all the blueprints
- We make artificial materials
- Many confounding factors
- Very limited sensor data
- Understand little about environmental exposure
- People are unpredictable

MACHINE

- We have the CAD models
- We make the materials
- Fewer confounding factors
- Massive sensor data
- Environmental exposure can be tracked
- Machines are more deterministic



EACH PERSON IS MUCH MORE UNIQUE THAN INDIVIDUAL MACHINES.
UNDERSTANDING THE TRANSFER FUNCTIONS IS MUCH HARDER FOR PEOPLE.
THE BOUNDARY CONDITIONS HAVE MORE VARIANCE.



Digital Twinning of humans – Possibilities, Benefits, and Implications

POSSIBILITY

- Basic biometrics
- DNA Analysis
- Real-time Control
- Addiction Control
- Redesign Parts

BENEFIT

- Heart attack and stroke remediation
- Disease prediction
- Human performance enhancement
- Prevent overdoses
- Increased Quality of Life



The Technical Possibilities Can Outpace Our Regulatory Development.

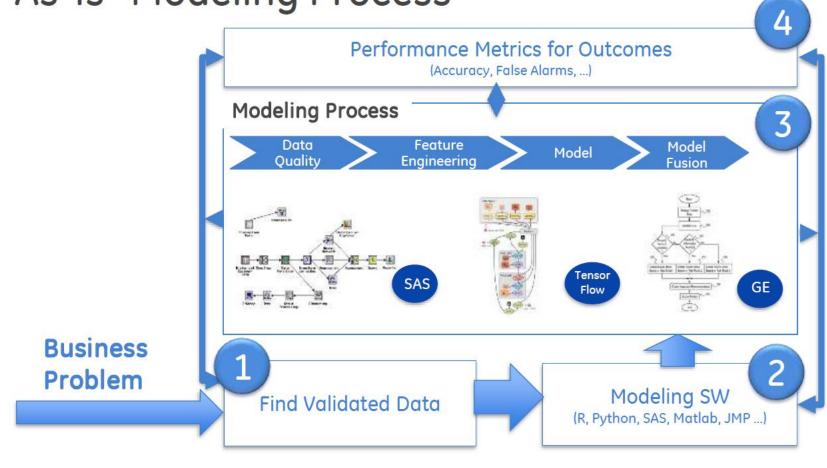
There Are Also Economic Consequences that Are Not Understood.

Do We Mess With Evolution?



TUTORIAL: HOW TO BUILD A DIGITAL TWIN

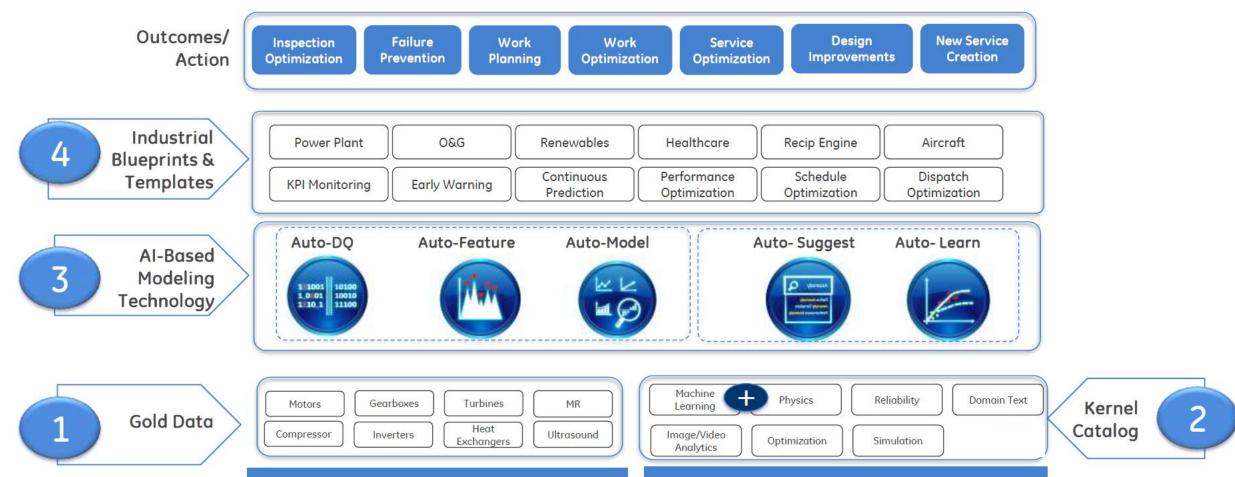
Digital Twin Technologies – Why? "As-Is" Modeling Process





Too Much Iteration, Validation Data Difficult to Get, Little Sharing, Scaling Difficult

Digital Twin Framework - Technologies Driving Speed, Scale, Accuracy & Differentiation





Edge Runtime (Edge, Inspection, Controls)

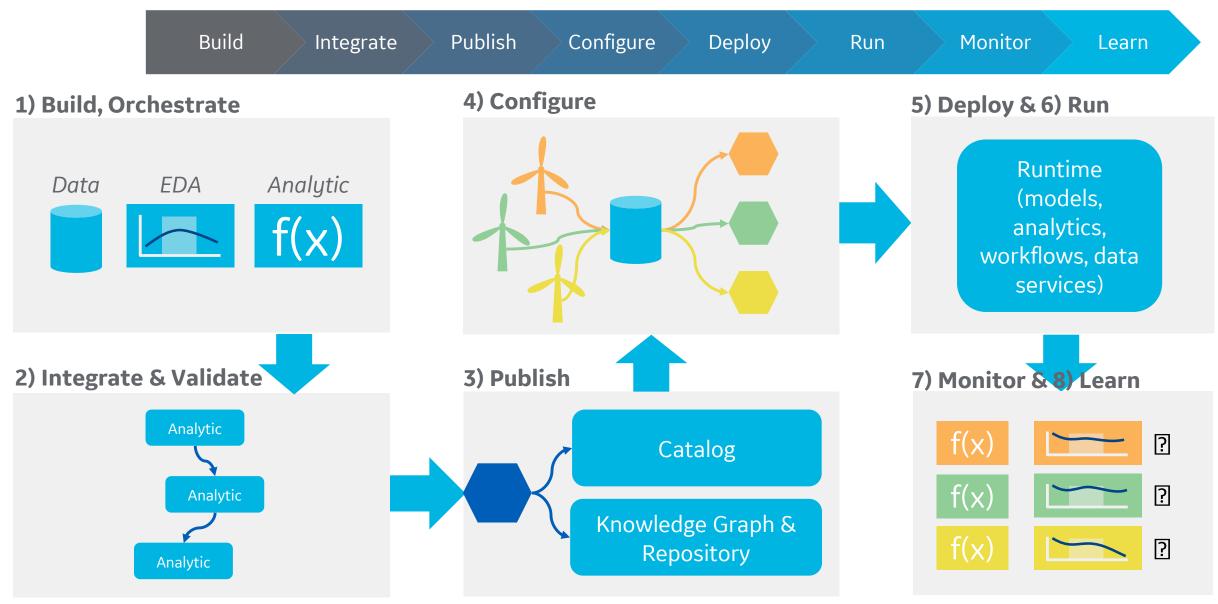
(Cloud Foundry, Docker)

Steps to Build a Digital Twin

- 1. Decide the business outcome you are trying to change. Start with your Pareto of Pain.
- 2. Determine the model(s) that need to be built.
- 3. Build the team that builds, feeds, and validates the model.
- 4. Identify the data need to build, train, and validate the model.
- 5. If the model does not meet the need, determine why not. Is proper data unavailable?
- 6. Determine computing requirements.
- 7. Build process for model operationalization.



Digital Twin Build, Run, & Manage Process



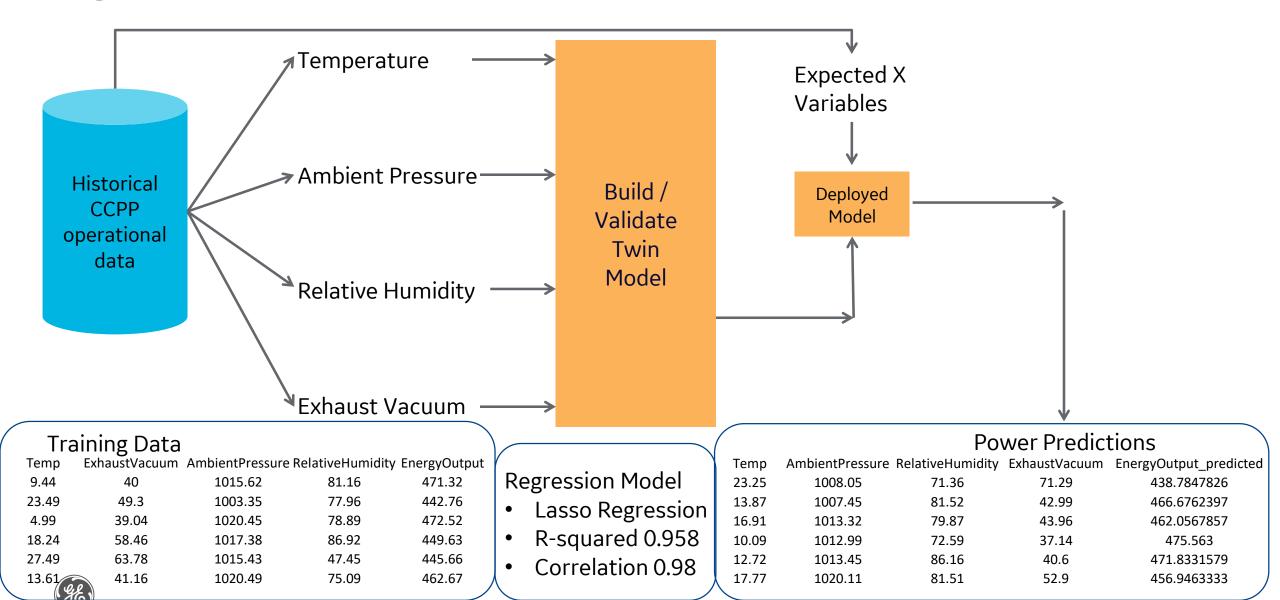
Digital Twin Example: Combined Cycle Power Plant (CCPP) Output Prediction

Build a Digital Twin for a particular CCPP that predicts the Power Output using using public data from: http://archive.ics.uci.edu/ml/datasets/Combined+Cycle+Power+Plant

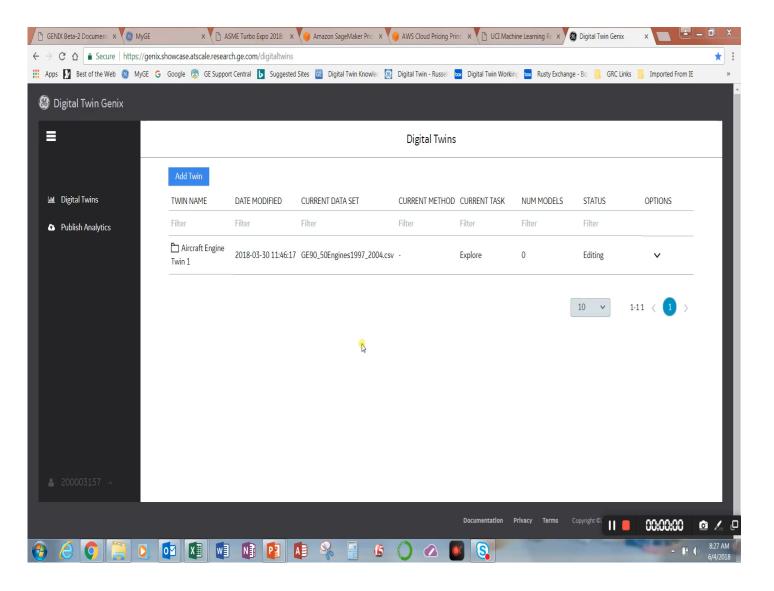




Digital Twin Build for Output Prediction



Combined Cycle Power Plant (CCPP) Output Prediction Demonstration







Hot Intake Manifold Prognosis (EVO/FDL Locomotives) (Modular Workflow)

Hot Manifold Prognosis: Objectives

Asset

Locomotives (models EVO & FDL)

Objective

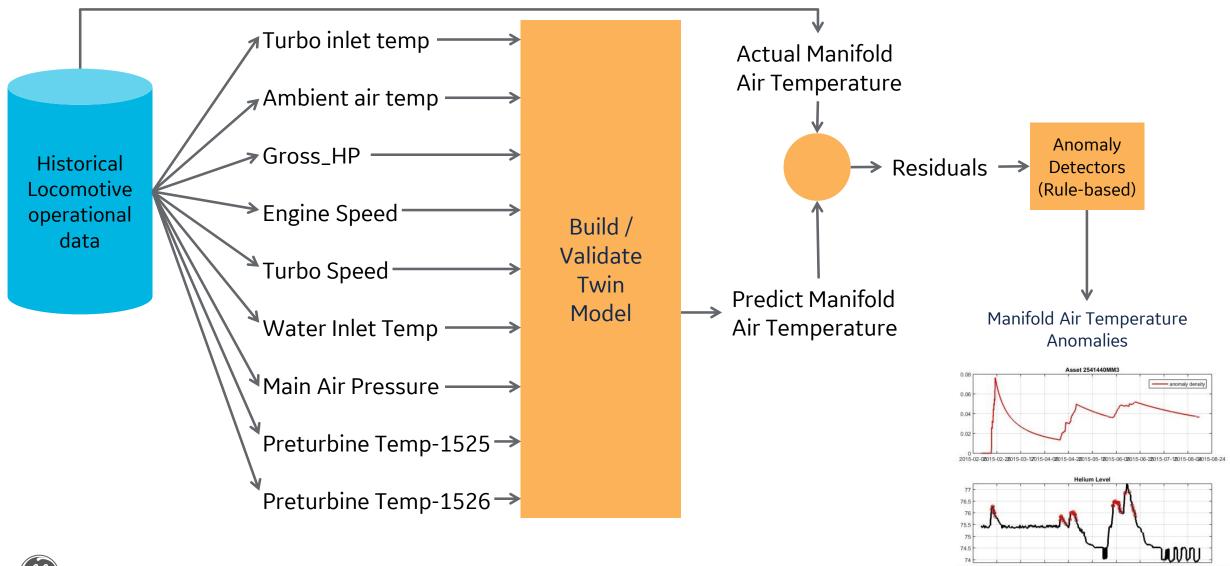
- Develop a model to proactively predict road failures due to rise in manifold air temperatures.
- Reduce the unscheduled outage & increase the availability to customers.
- Increase coverage of existing RX while ensuring an accuracy of ~90%.

Business Impact

- 55 mission failures EVO Tier 2 & 3 cooling system for year 2016
- 66 mission failures for 2015
- \$15K average cost incurred by customer for each failure

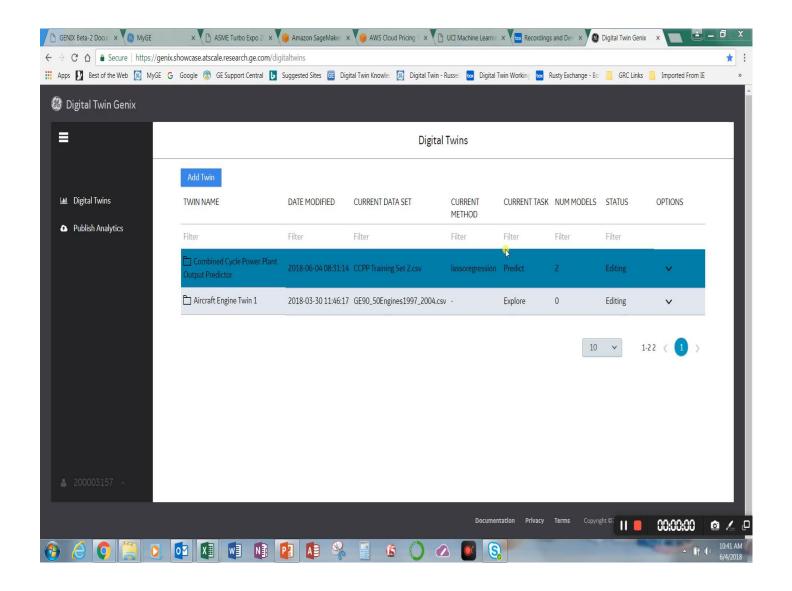


Digital Twin Build for Detection





Locomotive Hot Manifold Anomaly Detection Demonstration





Aircraft Engine Overhaul Level: A Classification Example

AssetAircraft Engine



Objective

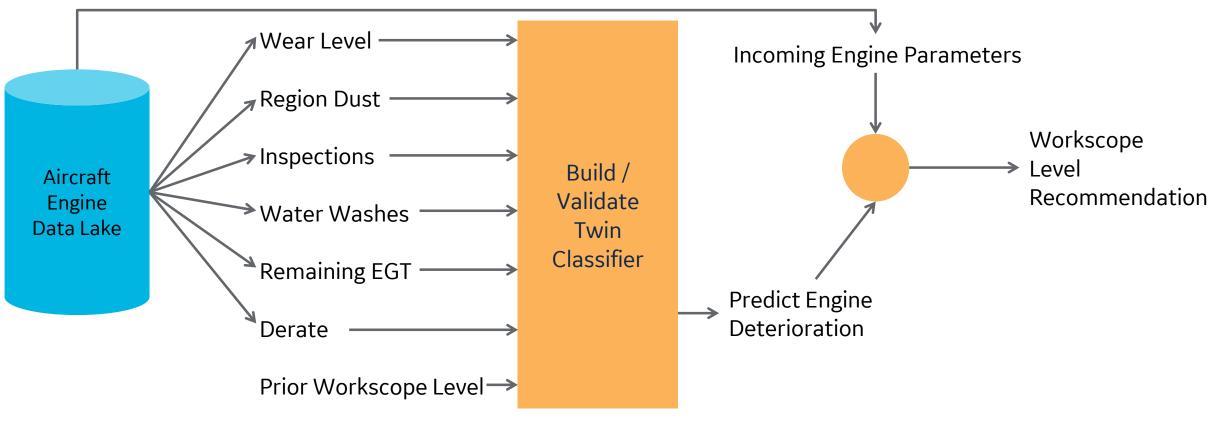
Develop a model to predict the overhaul level: Light, Medium, Heavy

Business Impact

Keep overhaul Turn-Around-Time low by anticipating parts needed based on recommended workscope level



Digital Twin Build for Overhaul Classification



Wear Level Region Dust

Inspections

Water Washes

Remaining EGT

Derate

Prior Workscope Level

1=vhigh, 2=high, 3 =med, 4=low

1=vhigh, 2=high, 3 =med, 4=low

2, 3, 4, 5 (# of inspections)

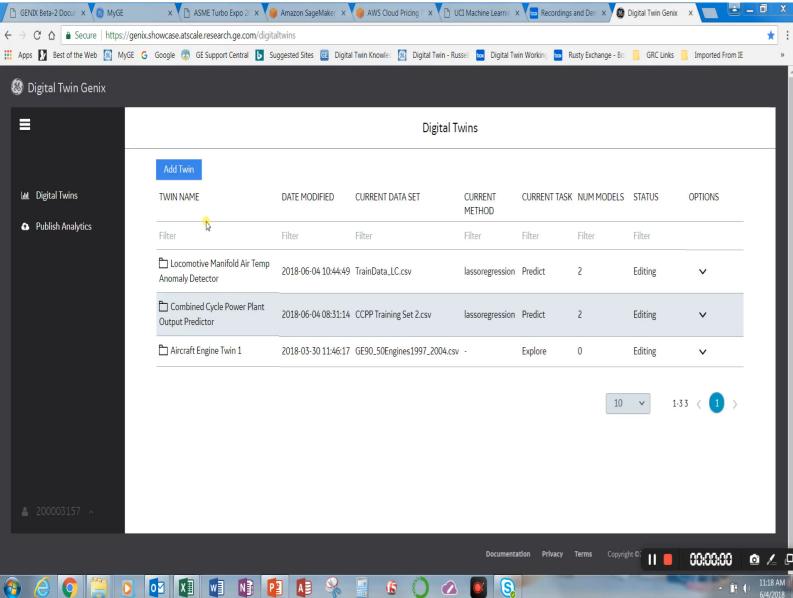
2, 4, 5 (# of washes)

small, med, big

Low, Med, High

heavy, emed electric Company - All rights reserved

Aircraft Engine Workscope Classification Demonstration





Considerations on Building Digital Twins